

# Inner West Area Committee - Area Delivery Plan 2008/11

## Leeds Strategic Plan Theme - Culture

### Theme leads: Area Management Team

Theme Member Champion : Cllr Taggart

### LSP Strategic Outcomes

P1 Increased participation in cultural opportunities through engaging with all our communities.

### CYPP Priorities

Places to go, things to do

### Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current Year Progress Against PI Target		
			2009/10	2010/11	2011/12			Baseline	Target	Current
Enable more people to become involved in sport and culture by providing better quality and wider ranging activities and facilities.	A1	NI 11: Engagement in the Arts . NI 9: Use of public libraries.	Support the delivery of the I Love West Leeds Festival, Breeze events, Armley Fun Day, Bramley Carnival and other community groups in West Leeds.	<b>Support the delivery of the I Love West Leeds Festival, Breeze events, Armley Fun Day, Bramley Carnival and other community groups in West Leeds.</b>		AMT, Interplay Theatre Company, Armley Common Rights Trust, Bramley Elderly Action.	Well being Funding £25K plus Arts Council England Funding		Delivery of festivals and events.	
	A2	NI 11: Engagement in the Arts	Support the delivery of the Summer Bands concerts.	<b>Creating opportunities for all young people to engage in arts, dance, music and graphics and sporting activities.</b>		Youth Service			Availability of varied opportunities.	
	A3	NI 57: Children & Young People's participation in high quality PE and sport.	Support the delivery of the 'Out of School' activities pilot to improve participation of all pupils.	<b>Roll out of the Activities Fund in every cluster to improve participation of all pupils.</b>		Extended Services and partners.			Increased participation in varied activities.	
	A4	NI 57: Children & Young People's participation in high quality PE and sport.	Support the delivery of Sports Programme 2009/10 in inner west wards.	<b>Support the delivery of Sports Programme 2010/11 in inner west wards.</b>		Extended Services. Sport, Active Recreation Community Sports Development Officer & AMT	Wellbeing funding £6,000		Increased participation in sport and active recreation.	
	A5	NI 8: Adult participation in sport and active recreation.	Increased numbers of adults accessing local facilities to take part in sport and active recreation.	<b>Opening of new Armley Leisure Centre. Working towards Inclusive Fitness Initiative (IFI) at Armley Leisure Centre targeting the over 50s through GP and Health Centre referrals to enable those in need to access facilities at the Leisure Centre to help with health and well being and increased mobility.</b>		Armley Leisure Centre			Increased participation in sport and active recreation.	

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	A6	NI 8: Adult participation in sport and active recreation.	Undertake feasibility study for new facilities in Moorside/ Ganners neighbourhood and raise finance.	Undertake research to identify interventions to overcome findings which show that there are a proportion of women aged between 16 and 28 that are absent from sport and physical activities. Exploring funding opportunities to deliver interventions.		Armley Leisure Centre and Sport & Active Recreation Community Sports Development Officer			Increased participation in sport and active recreation.	
	A7	NI 11: Engagement in the Arts		Implement and open the new Community Gallery at Leeds Industrial Museum		Museums & Galleries; dedicated steering group of community members	Hub funding £68,000	number of participants from targeted groups	Increased numbers of participants from targeted groups.	
	A8	NI 11: Engagement in the Arts		National Science and Engineering Technology Week; March 2011		Leeds Industrial Museum & York College	Science Grant £1,000	number of participants from targeted groups	Increased numbers of participants from targeted groups.	
	A9	NI 11: Engagement in the Arts		Installation of Hydro Power - establishing project plan to implement Archimedes Screw; beginning of Sept 09		Museums and Galleries and other departments to be identified	tbc		reduction in site running costs and increased revenue for LCC	
	A10	NI 11: Engagement in the Arts		Support the delivery for the Leeds Waterfront Festival in 2010 and engage other partners for future years.		Aire Action Leeds	external funding		increased attendance from 2009 to 2010	
	A11	NI 11: Engagement in the Arts		Deliver the Waterfront 'Walk It Map' in partnership with LCC City Centre Management Team and investigate opportunities for associated signage.		Map: LCC CCM team Signage opportunities: Aire Action Leeds	external funding		delivery of waterfront map and action plan for signage	
	A12	NI 11: Engagement in the Arts		Encourage greater attendance at theatres generally and specifically within under 26 age group by promoting special offers.		Arts & Regeneration Service & AMT	staff time and partner resources	% of adult population that has engaged in the arts at least 3 times in the last 12 months	increased % of adult population engaged from baseline	
	A13	NI 11: Engagement in the Arts		Work with Arts and Regeneration Service to develop series of satellite events which are a spin off from city centre arts based events e.g. public performance and workshops, outreach work from West Yorkshire Playhouse.		Arts & Regeneration Service / WNWAMT / Youth Service	staff time and possible Wellbeing funding	% of adult population that has engaged in the arts at least 3 times in the last 12 months	increased % of adult population engaged from baseline	

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	A14	NI 11: Engagement in the Arts		Consider match funding opportunities with Arts Grants Scheme and Wellbeing funding		Arts & Regeneration Service / WNWAMT	staff time / Wellbeing funding / Arts Grants Scheme	% of adult population that has engaged in the arts at least 3 times in the last 12 months	increased % of adult population engaged from baseline	
	A15	NI 11: Engagement in the Arts		Use WNWAMT web site to promote calendar of cultural events		WNWAMT / Arts & Regeneration Service	WNWAMT / Arts & Regeneration Service staff time	% of adult population that has engaged in the arts at least 3 times in the last 12 months	increased % of adult population engaged from baseline	

**Leeds Strategic Plan Theme - Enterprise and Economy**

**Theme leads: West North West Employment, Education and Training Partnership (WNWEET)**

Theme Member Champion Cllr Hanley

**LSP Strategic Outcomes**

P1 Increased entrepreneurship and innovation through effective support to achieve the full potential of people, business and the economy

P2 Increased international competitiveness through marketing and investment in high quality infrastructure and physical assets, particularly in the city centre

**CYPP Priorities**

NEET Child Poverty Outcomes for looked after children

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			2009/10	2010/11	2011/12			Progress Against PI Target			
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Reduce the number of unoccupied business premises in Armley Town Centre and support the continued regeneration of Bramley Shopping Centre. Reduce the number of businesses who relocate out of the area.	B1	NI 172: Percentage of small businesses in an area showing employment growth (continued)	Establish and co-ordinate business initiatives in Armley to help reinvigorate local trade and encourage visitors to the area. Develop a business plan that will ensure the sustainability of the post after the second year. Support local businesses to sustain trade.	<b>Respond to the changing economic climate through the development of initiatives to reinvigorate and regenerate Armley and Bramley district centres.</b>		AMT, Leeds Ahead & Bramley Shopping Centre Management.	Well Being funding to support post in 1st year			Increased visitor footfall, reduced number of vacant units and charity shops.	
	B2	NI 182: Satisfaction of business with local authority regulation services	Co-ordinate and manage business forums. Monitor and ensure that statutory bodies respond to business feedback.	<b>Focus on the identification of income generating initiatives and the development of a business plan that will ensure the future sustainability of the TCM post. and the initiatives, activities and events in Armley. Monitor and evaluate exiting initiatives and events to ensure maximum effectiveness and achievement of outcomes and outputs.</b>		AMT & Leeds Ahead.	TCM staff resources			Increased long term sustainability of the TCM post.	
	B3		Link the local high schools to business activity in a range of creative and innovative ways that ensure businesses both support the curriculum and develop a more employable local skilled workforce. Strengthen employee partnerships and work with businesses to identify training and work opportunities for local people.	<b>Signpost businesses to varying training, support and advice, and the LEGI West Leeds Enterprise Centre to assist them in improving their business. Strengthen employee partnerships and work with businesses to identify training and work opportunities for local people. Coordinate and manage effective communication and interface with local traders and the wider community.</b>		AMT, Leeds Ahead and Jobs and Skills.	staff resources				
Increase the number of new businesses in the West Leeds Gateway Area	B4	NI 171: New business registration rate	Develop the West Leeds LEGI catalyst centre as a hub for new business support. Further investigations to progress the development of a new and innovative Business Support Centre.	<b>Develop the Hub for children and young people, business and enterprise and other partners focusing on enterprise, information, advice and guidance. Support new business start up in LEGI areas, inclusive of those registered, delivering enterprise awareness initiatives, events and workshops, providing training, such as business skills.</b>		BARCA - Leeds,	BARCA staff time / LEGI funding				

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Increase the number of local people in receipt of Incapacity Benefit accessing training and employment	B5	NI152: working age people on out of work benefits.	Re-engage those on health related benefits into work.	Increased no. of local people on Incapacity Benefit accessing employment.		Jobs and Skills, LCC, in partnership with Leeds Mental Health Employment Consortium.	staff time			
Delivery of improved Town and District Centre in Armley	B6	NI 175 Access to services and facilities by public transport, walking and cycling.	In the District Centre of Armley implement the public realm works as part of the Town and District Centre Scheme and the group repair improvements as part of the Townscape Heritage Initiative.	Promote Armley externally as a regenerated district centre to attract shoppers, visitors, and new businesses. Promote initiatives to encourage a sense of pride to help keep the district centre tidy.		AMT & Leeds Ahead.	T&DC funding and THI initiative			
Develop Leeds Industrial Museum at Armley Mills as an improved visitor attraction and economic driver for the District Centre and Gateway area	B7	NI 10: Visits to museums and galleries	Continue with feasibility study to determine way forward for the museum complex development; the redisplay of the collections and the complementary uses possible within the site.	Have in place a clear development prospectus and business plan including short, medium and long term sustainable projects.		Museums service at LCC, City Development and local community	staff time			
Promote financial inclusion within Inner West	B8	LSP TP1E: To increase financial inclusion in deprived areas		Promote the existing financial advice services in the area, including advice sessions held in Children's Centres and the national 'loan sharks campaign'.		Economic Policy team & AMT	staff time			Increase the number of new customers on low incomes accessing credit union services (savings, loans, current accounts)
	B9	LSP TP1E: To increase financial inclusion in deprived areas		Promote Leeds City Credit Union membership to residents.		Economic Policy team & AMT	staff time			Increase the number of new customers on low incomes accessing credit union services (savings, loans, current accounts)
	B10	LSP TP1E: To increase financial inclusion in deprived areas		Evaluate the outcome of the West Leeds Debt Advice Pilot.		Economic Policy team & AMT	staff time			Increase the number of new customers on low incomes accessing credit union services (savings, loans, current accounts)

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	B11	LSP TP1E: To increase financial inclusion in deprived areas		Consider funding Debt First Aid training run by CAB to make available to all front line staff within the area.		Economic Policy team	staff time and possible Wellbeing funding application		Increase the number of new customers on low incomes accessing credit union services (savings, loans, current accounts)	

**Leeds Strategic Plan Theme - Learning**

**Theme leads: Children Leeds West Partnership**

**Theme Member Champion** Cllr Lowe

**LSP Strategic Outcomes**

P1 Enhance skills of the current and future workforce through fulfilling individual and economic potential and investing in learning facilities

**CYPP Priorities**

Early Learning Outcomes in Deprived Areas Outcomes for Looked After Children Persistent absence

NEET Teenage Conception Places to go, things to do

**Actions**

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current Year		
			2009/10	2010/11	2011/12			Progress Against PI Target		
								Baseline	Target	Current
Enhance the skill level of the workforce to fulfil individual and economic potential	C1	NI 163 Proportion of population aged 19-64 for males and 19-59 for females qualified to at least Level 2 or higher.	Develop a West Leeds location for Leeds Building College.			Education Leeds		70.60%	75.60%	
Improve learning outcomes for all 16 year olds, with a focus on narrowing the achievement gap	C2	NI 78 Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*-C grades at GCSE and equivalent including GCSEs in English and Maths. NI102: Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key Stages 2 and 4.	Focus on learning outcomes for Key Stage 4 and 16 year olds -analyse level of engagement in most vulnerable groups and widen opportunities and access to Extended Services provision. Support the development of the Swallow Hill High School and the academy at Intake High School.	<b>Work with Clusters around self evaluation to make explicit the link between engagement in extended services and raising aspiration and attainment. Improving attendance, through in school provision, via alternative curriculum's focusing on the most disaffected.</b>		Schools and Extended Services, Children Leeds West & BARCA Leeds.		13* Schools	2* schools	*Opened Swallow Hill Community College. *Family learning consultations. *run a 'raising aspiration' career event with Leeds Ahead

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Increase the proportion of vulnerable groups engaged in education, training or employment	C3	NI 117: 16-18 yr old who are not in education, training or employment (NEET). NI 106: Young people from low income backgrounds progressing to higher education	Support the work of BARCA in delivering NEET work in Inner West.	<b>Working towards EET (Engaged in Education, Employment and Training) through Connexions Youth Worker. Reduce the level of unknown NEET young people to improve the levels from NEET to EET. Source funding for NEET whole family working to offer information, advice to tackle worklessness and raise aspirations.</b>		BARCA Leeds & Youth Service	A2E Funding.		9.10%	7.8%*	
Improve participation and early learning outcomes for all children, with a focus on families in deprived areas	C4	NI152: working age people on out of work benefits.	Develop work with Children's Centres through the Clusters and develop family support and transfer arrangements from the Children's centres to school.	<b>Continued work with Children's Centres through the Clusters, including family support and transfer arrangements from the Children's centres to school.</b>		Children's Centres & Extended Services.	Children's Centres & Extended Services staff time			improved links between Children's Centres and schools	
Enhance the skill level of the workforce to fulfil individual and economic potential	C5	NI 117: 16-18 yr old who are not in education, training or employment (NEET).		<b>Promote sports coaching scholarship for young people.</b>		Community Sports	potential bid for Wellbeing funding			Increased take up of sports coaching scholarship.	



## Leeds Strategic Plan Theme - Transport

### Theme leads: City Development Directorate

Theme Member Champion Cllr Harper, Cllr McKenna

### LSP Strategic Outcomes

P1 Increased accessibility and connectivity through investment in high quality, integrated transport influencing others and changing behaviours

### CYPP Priorities

Places to go, things to do

### Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Target	Performance Monitoring and Current Year		
			2009/10	2010/11	2011/12				Progress Against PI Target		
									Baseline	Target	Current
Deliver and facilitate a range of transport proposals for an enhanced transport system, including cycling and walking	D1	NI 167 (Congestion - average journey time per mile during the morning peak). Possible MAA (possibly add 167 or 177). Increase no of cycle trips to the city centre at peak times. NI 176 working	Connect people across West Leeds and to and from Bradford in a safe and sustainable manner. Investigate evening public transport opportunities.	<b>Investigate the potential for new rail halts in Armley and Bramley.</b>		Transport Policy Team, Metro, AMT	staff time		4 mins 5 secs*	4 mins 20 secs*	
	D2	age people access to employment by public transport (and other specified modes).	Develop a plan for encouraging cycling along canal tow path. Support investigations into improved cycle routes and links to local facilities.	<b>Deliver a Priority Lane for High Occupancy Vehicles (HOVs) from Armley Gyratory to Armley Leisure Centre - conclude detailed design work and incorporate bringing greenspace back into use.</b>		Inner West City Project, City Development & Highways.	LTP funding	work planned to start on site Jan 2010.	4 mins 5 secs*	4 mins 20 secs*	
Improve the condition of the streets and transport infrastructure by carrying out a major programme of maintenance and improvements.	D3	NI 169 (Non-principal classified roads where maintenance should be considered). NI5: Overall/general satisfaction with local area. NI 175 access to services and facilities by public transport, walking and cycling.	Deliver Town & District Centre improvements.	<b>Explore the possibility of a one way traffic system in Armley.</b>		Highways. City Development and Inner West AMT WNWHL			12%	10%	

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	D4	NI 47 People killed or seriously injured in road traffic accidents		Delivery of safety improvement scheme along Armley Town Street including speed tables and a junction re-profiling as well as a pair of chicanes.		Highways. City Development	LTP funding	Construction during 2010/11 and 2011/12.		positive % change	

**Inner West Area Committee - Area Delivery Plan 2008/11**

**Leeds Strategic Plan Theme - Environment**

**Theme leads: Local Tasking Partnerships; Environment Action Teams & Wardens**

Theme member champion Cllr Taggart

**LSP Strategic Outcomes**

P1 Reduced ecological footprint through leading the response, influencing, mitigating and adapting to environmental and climate change.

P2 Cleaner, greener and more attractive city through effective environmental management and changed behaviours

**CYPP Priorities**

Places to go, things to do

**Actions**

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current Year		
			2009/10	2010/11	2011/12			Progress Against PI Target		
			Baseline	Target	Current					
Increase the amount of waste reused and recycled and reduce the amount of waste going to landfill.	E1	NI 192 % Household Waste sent for re-use, recycling and composting	Roll Out of Brown Compost Bins, and where feasible ensure households all have green bins. Evaluate progress with composting initiative and success of recycling initiative. Evaluate the amount of waste going to landfill.	<p><b>Continued Roll out of brown bins. Evaluate progress with composting initiative and success of recycling initiative</b></p> <p>(Phase 1 now completed. Any properties identified to form part of phase 2 will only be implemented after the phase 1 trial is deemed to be successful. This is unlikely to be during 2010/11.)</p> <p><b>An assessment was carried out in 2009/10 to ensure that all identified sites have been included on the new modified routes that should be implemented in late 2009/10 and early 2010/11.</b></p>		Streetscene	Core	Litter 30.26%* Detritus 11%	33.94%* 10%	
Address neighbourhood problem sites; improve cleanliness and access to and quality of green spaces.	E2	NI 195 Improved street and environmental cleanliness.	Cast & Pride Teams to continue in inner wards. Monthly inspections of estates by ALMO & x2 walkabouts per year. Review schedules, frequency and timetables.	<b>Role of Pride team being re-evaluated due to loss of SSCF funding.</b>		Streetscene.	Core	9%*	8%*	

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	E3		Enforcement via EAT of hot spot areas. To target enforcement activity where fly-tipping and environment crime are a blight on the neighbourhood. To enforce action re tidiness of bin yards and investigate opportunities to improve hotspot bin yards. Tackle noise nuisance.	<b>Enforcement via EAT of hot spot areas. To target enforcement activity where fly-tipping and environmental crime are a blight on the neighbourhood.</b>  <b>To enforce action re tidiness of bin yards and investigate opportunities to improve hotspot bin yards. Tackle noise nuisance.</b>  <b>To deliver an educational project in a local high school to tackle littering.</b>		EAT, ALMO, Streetscene & AMT.	Core		Improved environmental conditions		
	E4		Champion events to be held 1 per LAMP area.	<b>Champions events to take place in areas determined on crime issues – alternating between Inner and Outer West</b>		Partner Agencies	Partner Agencies		Multi-agency problem solving through Operation Champion.		
	E5	NI 195 Improved street and environmental cleanliness.	<b>City Projects Team pursuing transfer of ownership of Holdforth Place to LCC to enable the land to be included within West Leeds Gateway masterplanning.</b>			City Projects, Parks & Countryside and Armley Common Right Trust					
	E6	NI 195 Improved street and environmental cleanliness.		<b>Develop the Aire Action Leeds stewardship project and action plan through community engagement and consultation.</b>		Aire Action Leeds	Aire Action Leeds members in kind resource		Stewardship project and action plan in place		
	E7	NI 195 Improved street and environmental cleanliness.		<b>Produce a revised Leeds Waterfront Strategy and / or Action Plan which takes into account changes in waterfront development, stewardship, community and the Leeds Flood Alleviation Scheme proposals.</b>		Aire Action Leeds	External funding and in kind resource.		revised strategy and action plan		

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Percentage of parks and countryside sites assessed internally that meet the Green Flag Criteria	E8	NI 195 Improved street and environmental cleanliness.	To work towards 'Green Flag' or similar status for parks in Inner West Leeds, in Gotts Park, Bramley Falls, Armley Park, Bramley Park, Stanningley Park and Rodley Park.	<p><b>Parks &amp; Countryside to continue to seek funding for a scheme of improvements which has been drawn up for all Inner West parks.</b></p> <p><b>New exercise trail at Bramley Falls is now complete.</b></p> <p><b>Armley Moor ownership issues to be resolved to allow proposals for greenspace improvements including a 'green gym' to be delivered. 'Playbuilder' funding has been identified for an informal play area at Armley Moor.</b></p>		Parks and Countryside and Friends of Groups, AMT & City Projects.			Increased numbers of parks achieving Green Flag status	

**Leeds Strategic Plan Theme - Health and Wellbeing**

**Theme leads: WNW Health & Wellbeing Partnership**

**Theme Member Champion** Cllr Harper

**LSP Strategic Outcomes**

P1	Reduced health inequalities through the promotion of healthy life choices and improved access to services
P2	Improved quality of life through maximising the potential of vulnerable people by promoting independence, dignity and respect
P3	Enhanced safety and support for vulnerable people through preventative and protective action to minimise risks and wellbeing

**CYPP Priorities**

Child Poverty	Teenage conception	Early Learning in Deprived Areas
Places to go, things to do	Reducing need for Children in Care	

**Actions**

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To reduce premature mortality in the most deprived areas	F1	Develop additional local indicator around narrowing the gap between the most deprived SOAs and the rest of Leeds.  NI 120 All-age all cause mortality rate disaggregated to focus on narrowing the gap between the 10% most deprived SOAs and the Leeds average.  NI 123: Stopping smoking	Develop a number of initiatives including non-smoking days.	<b>Promote the NHS Health Check programme for over 40s and referral into healthy lifestyle initiatives.</b>		NHS Leeds, Primary Care & AMT	NHS (10% SOA deprived areas)		high risk patients over 40 screened for cardiovascular disease		
To increase the number of vulnerable people helped to live at home.	F2	NI 139 The extent to which older people receive the support they need to live independently at home.		<b>Ensure local GPs have information to signpost over 40s to locally delivered healthy lifestyle initiatives.</b>		NHS Leeds					
	F3			<b>Energy Champions in Inner West to identify and refer vulnerable patients into energy grants. Raise awareness of fuel poverty and energy saving grants within deprived areas. Targeted Winter Wellbeing activity in deprived neighbourhoods.</b>		NHS Leeds (Public Health) / Leeds Community Health Care / LCC Fuelsavers / Care & Repair, & AMT	£13k NHS Leeds		Over 40s aware of locally available healthy lifestyle initiatives.  Vulnerable people referred to in energy saving grants. Vulnerable people receive information about keeping well in winter.		

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	F4	NI 187: Tackling fuel poverty - % of people receiving income based benefits living in homes with low energy efficiency rating	Assist with community transport facility provided to older people.			Armley Helping Hands, Local Social Support team, LCC, Armley Helping Hands, and Bramley Elderly Action	£10k Wellbeing funded		Reduced numbers of older people living in isolation. Increased numbers of older people accessing local services and activities and services, leading to improved health & well being.		
	F5		Promote the uptake of direct payments to older people in need.	Evaluate the uptake of direct payments made to older people.		Local Adult Social Care team, LCC, Armley Helping Hands, and Bramley Elderly Action			Reduced numbers of older people living in isolation. Increased numbers of older people accessing local services and activities and services, leading to improved health & well being.		
Enable local people to gain health related skills and knowledge to build community health capacity	F6		Support the Fresh and Fruity campaign			Healthy Living Network Leeds (Fresh and Fruity Project)	HLNL (PCT is not involved in this project)		Effect a reduction in obesity levels' is not an anticipated outcome of this project which is why it has been moved into 'community health capacity'		
	F7			To deliver Community Health Educator sessions within bottom 10% SOA areas in Inner West Leeds, focusing on alcohol, smoking, healthy eating and physical activity).		Healthy Living Network Leeds (CHEs project)	09/10 £60k from NHS Leeds for CHEs sessions		2 CHE sessions will be delivered in bottom 10% neighbourhoods per week		

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	F8		To deliver community development work in the Wyther neighbourhood, addressing health education, training and employment opportunities.	<b>To deliver community development activity in bottom 10% neighbourhoods in Inner West Leeds (Wythers, Fairfield, New Worley, Broadleas)</b>		BARCA Leeds in partnership AMT, through Local Area Management Plan (LAMP) priorities and Neighbourhood Improvement Priorities (NIPs).	08/09 £40k from NHS Leeds 09/10 £60k from NHS Leeds for community development activity  09/10 £60k from NHS Leeds for community development activity		SLA is measured against a wide range of community development outcomes		
To bring together key stakeholders and agencies to work jointly in developing and improving local health and well-being services	F9	Moving towards integration through roll out of Common assessment Framework.  NI133 Timeliness of social Care packages following assessment (all adults)	<b>Ebbed Common Assessment Framework (CAF) in all appropriate services / agencies throughout the West wedge.</b>  <b>To review and monitor the local impact of the roll out of the CAF.</b>  <b>To develop the WNW Health &amp; Wellbeing Partnership and to identify priorities for joined up action.</b>			Integrated Process Co-ordinator. WNW Health & Wellbeing Partnership Group. AMT7	Health Improvement Manager		Integrated service planning		
Improved access to psychological, mental health, and learning disability services for those who need it.	F10	NI 58 Emotional and Behavioural health of looked after children	<b>Identification and promotion of appropriate family counselling services throughout the wedge.</b>			Children's West Partnership with Family Support Sub-Group. Head of Children's Centre Services. (HOCCS)					
	F11	VSF 12 Effectiveness of children and adult mental health services	<b>Provision of co-ordinated, appropriate parenting/ family support throughout the wedge. Ensuring all frontline workers are aware of existing parenting support available to increase use of resources and provision.</b>			Children's West Partnership with Family Support Sub-Group. Head of Children's Centre Services. (HOCCS) & AMT					



**Leeds Strategic Plan Theme - Thriving Places**

**Theme leads: Strategic Landlord, /WNW Homes, West North West Employment, Education and Training Partnership (WNWEET), Divisional Community Safety Partnership**

**Theme member champions : Cllr McKenna**

**LSP Strategic Outcomes**

P1 Improved quality of life through mixed neighbourhoods offering good housing options and better access to services and activities

P2 Reduced crime and fear of crime through prevention, detection, offender management and changed behaviours

P3 Increased economic activity through targeted support to reduce worklessness and poverty

**CYPP Priorities**

Early Learning Outcomes in deprived areas      Teenage conception      Persistent absence

NEET      Reducing the need for children to be in care      Child Poverty

Outcomes for looked after children      Places to go, things to do

**Actions**

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			Baseline	Target	Current					
Increase the number of "decent homes"	G1	NI158 % Decent Homes.	Submit bid for funding for Group Repair Facelift Scheme.	<b>Implement Face Lift Scheme.</b>		Regeneration & Env Health	Regional Housing Bid			
Increase the number of affordable homes	G2	NI 154 Net additional homes provided. NI 155 (number of affordable homes delivered (gross)).	Support affordable housing developments in Inner West, including Mistress Lane, Highfield Gardens, Silver Royd Hill, Evelyn Place and Fairfields.	<b>West Leeds Gateway: Island site: establish a working group and develop a land assembly strategy to look at multi use opportunities. New Wortley: Phase 1 Holdforth and T Block demolition, concluding ownership of Holdforth Place and agreement on short and medium term use prior to long term development.</b>		Partnership of Strategic Landlord, Firebird, WNW Homes, West AMT & City Projects.	Northern Housing Challenge. Bradford CHT, Accent. WNW Homes.	NI 154 0 NI155 0	NI154 At least 6800 after year 2* NI155 800	
	G3		Develop a strategy to improve social, economic and physical improvements to Leeds Bradford Corridor and West Leeds Gateway.	<b>Evaluate outcomes and the successes of the West Leeds Gateway Board, Stakeholder Advisory Group meeting and the Strategic Delivery &amp; Investment Plan .</b>		West Leeds Gateway Board & Stakeholder Advisory Group and Leeds Bradford Corridor Group.				
Reduce the number of people who are not able to adequately heat their homes	G4	NI 187 Tackling fuel poverty - people receiving income based benefits living in homes with a low energy efficiency rating	Deliver an Affordable Warmth event in each ward in partnership with the Older People's networks.	<b>Undertake thermal imaging of the Inner West area to identify energy inefficiencies. Bramley Elderly Action to be involved in promoting a reduction of fuel poverty.</b>		Fuel Poverty Unit, AMT / BEA	WB Funds	City Baseline 2007/8 7.90% (SAP<35) 34.59% (SAP>=65)	City target 2009/10 SAP>35 = 5.86% (550 properties) SAP>=65 = 37.44% (3900 properties). Inner West pro-rata notional target = 55 (SAP 35) properties and 390 (SAP 65) properties.	This is an older persons target. Fulesavers have not undertaken any events in inner west so far this year.
Increase financial inclusion in deprived areas	G5	LAA EDE 12 - No. of people with a bank account in SOAs in the 10% most deprived in the country for the Income Domain	Continue to promote and expand Leeds City Credit Union and Bramley Credit Union in deprived neighbourhoods. Support the delivery of the Inner West Debt Advice Pilot.	<b>Evaluate the outcome of the West Leeds Debt Advice Pilot.</b>		Leeds Debt Forum Credit Unions. Area Mgmt Team, City Development (Economic Development).				

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership Lead	Resources	Performance Monitoring and Current Year		
			2009/2010	2010/11	2011/12			Progress Against PI Target		
			Baseline	Target	Current					
Reduce offending	G6	NI 30 Re-offending rate of prolific and priority offenders. NI 18: Adult re-offending rates for those under probation supervision	Use of Information sharing protocol to address problematic offenders. Multi-Agency Prolific and Priority Offenders meeting working to deliver Offender Mgmt Programme.	<b>Working with young people to help reduce the risk of offending and Anti-Social Behaviour. Work towards reducing offending through Offender Management Programme working to break the cycle of offending.</b>		AMT, Police, Youth Service, YOS, Prison Service, NHS Leeds.		The cohort on which targets are set for this target are set annually. The baseline and target for 2010/11 will be agreed as part of the annual review for 10/11.	-17%	
Reduce the harm from drugs and alcohol to individuals and society	G7	NI 40 Drug users in effective treatment NI 38: Drug-related (Class A) offending. NI 39: Rate of Hospital Admissions per 100,000 for Alcohol Related Harm. NI 42: Perceptions of drug use or drug dealing as a problem	Deliver a Drugs Action week plus Drugs Action days in a relevant neighbourhoods. To deploy a Thermal Image Camera in the West Inner area of Leeds to assist in the detect of cannabis farms which are set up in domestic-dwellings and to assist in apprehending suspects.	<b>Tackle drug and alcohol misuse: targeted supportive and enforcement action to resolve issues and underlying problems, undertake alcohol and drug awareness work in schools, target cannabis farms and drug dens to prevent local distribution and increase drugs warrant turnovers and scope out initiatives and resources to work with sex workers to identify and work to resolve the underlying issues. Work with Pub Watch and Trading Standards to reduce access to alcohol by minors. n Target provision to young people to tackle harm reduction issues relating to substance misuse (drugs and alcohol) through educational input and support to local schools to deliver health education messages.</b>		AMT, Police, BARCA-Leeds, Leeds Ahead, Trading Standards. WYP.	Well Being Funds	2939	3028*	
Reduce anti-social behaviour	G8	N 24 Satisfaction with the way the police and local council dealt with anti-social behaviour	Continuation of work undertaken by Youth Work Partnership, in particular early intervention work. To identify and agree hotspot area's, individuals and families in Inner West at the Crime & Grime meetings and deliver multi-agency interventions to include enforcement, diversionary activities and support. Working in partnership with schools and the Safer Schools Officers in tackling anti-social behaviour in schools.	<b>Review every case of ASB and links to race hate, increasing targeted resources to deal with the route cause of problems and impact on victims. Reduce the perception of ASB, through effective interface with frontline workers and members of the public through community engagement and sharing of information. Engaging young people in developing strategies to reduce ASB. Deployment of Off Road Bike Team to tackle nuisance in neighbourhoods. Roll out of DVD made by local schools and children on ASB.</b>		AMT, Police. ASB Panel. ASBU, YIP. YS & BARCA Leeds. Children Leeds West.	WB funds			

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership Lead	Resources	Performance Monitoring and Current Year		
			2009/2010	2010/11	2011/12			Progress Against PI Target		
			Baseline	Target	Current					
Reduce worklessness across the city with a focus on deprived areas	G9	NI 152 working age people on out of work benefits. NI 153 working age people claiming work benefits in the worst performing neighbourhoods. NI 150 Adults in contact with mental health services in employment. NI 151: Overall Employment rate (working-age)	Find opportunities for those unemployed to work with businesses and gain skills and training. Deliver the Worklessness Pilot in New Wortley, Wythers and the Fairfields neighbourhoods. Work in SOAs to engage and signpost people into training. Deliver jobsearch activities through a number of delivery sites. Work with offenders and substance misusers to engage them into work. Provide an adult learning facility to support first steps back into work.	<b>Opportunities for NEETs through the Future Jobs Fund.</b>		Jobs and Skills. Access to Employment Funding & £40k Wellbeing funding	11.20%	0.6 percentage point reduction to 10.6%*		
Reduce crime and fear of crime	G10	NI 16 Serious acquisitive crime rate. NI 120 Assaults with injury crime rate	<b>Thematic Sub groups are in place to address Acquisitive Crime, and Violent Crime within the North West Division Community Safety Partnership which also links to DIP &amp; DOMU (offender mgmt unit). Identify 'hot spots' through the multi-agency tasking groups for burglary, vehicle crime, violent crime and ASB by focusing action on operations, and action days, increased PC &amp; PCSO visibility, improving intelligence, accessing specialist equipment, providing crime prevention information and advice to improve quality of life and increased satisfaction levels. Reduce the perception of crime, through effective interface with frontline workers and members of the public through community engagement and sharing of information.</b>			AMT, Police and partners.	WB funds	NI 116 27 (rate per 1000 population) NI120 8 (rate per 1000 population)	NI 116 25.8 rate per 1000 population* 4.7% reduction on baseline NI120 7.5 rate per 1000 population* 6% reduction on baseline	
Develop extended services, using sites across the city, to improve support to children, families and communities	G11	NI 88 Number of Extended Schools.	<b>To ensure the Extended Services Clusters in Inner West are delivering the full core offer of childcare, parental support, out of school activities, access and signposting to other services and access to school facilities.</b>			Extended Services Clusters.				

## Leeds Strategic Plan Theme - Harmonious Communities

Theme leads: Area Management Team

Theme member champion - Cllr Atkinson

### LSP Strategic Outcomes

P1 More inclusive, varied and vibrant neighbourhoods through empowering people to contribute to decision making and delivering local services

P2 Improved community cohesion and integration through meaningful involvement and valuing equality and diversity

### CYPP Priorities

Early Learning Outcomes in deprived areas Teenage conception Persistent absence

NEET Reducing the need for children to be in care Child Poverty

Outcomes for looked after children Places to go, things to do

### Actions

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current Progress Against PI Target		
			2009/10	2010/11	2011/12			Baseline	Target	Current
An increased number of local people engaged in activities to meet community needs and improve the quality of life for local residents.	H1	NI 6 Participation in regular volunteering. NI 110 Young people's participation in positive activities.	Evaluate the outcomes of the Participatory Budget Scheme in the Broadleas.	<b>Deliver WNW new approaches to community engagement: citizens panels, focus groups, questionnaires and surveys both postal and online, WebPages, and Area Vision.</b>		AMT and partners.	Well being Funding & Area Panel Funds from WNW Homes		Effective consultation mechanisms in place which reach a wide range of citizens.	
	H2		To develop Parent Ambassadors within the Clusters to support new parents and provide advise and signpost to activities.	<b>Focus on participation through peer led work and learning - young people identifying own needs and supported to develop their needs and set up activities for other young people . Focus on inter-generational work and community cohesion activities, incorporating learning outcomes around anti racism and respect.</b>		Youth Service, ALMO, AMT.				
	H3		Increase the level of engagement with young people with local services.	<b>Build a network of young people from across West, maximising the use of youth facilities utilising the hub in Bramley and satellite centres.</b>		Youth Service, ALMO & AMT.				
	H4		To deliver an intergenerational/ celebrating diversity event in Bramley & Stanningley ward. Accessing hard to reach groups, both young people and those aged over 45 years.	<b>Delivery of intergenerational event in Bramley.</b>		AMT, Bramley Elderly Action and partner agencies.	WB Funds			

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current Progress Against PI Target		
			2009/10	2010/11	2011/12			Baseline	Target	Current
An increase in the number of local people that are empowered to have a greater voice and influence over local decision making and a greater role in public service delivery.	H5	NI 4 Percentage of people who feel they can influence decisions in their locality.	Continued support and development of community forums in Armley and Bramley, ensuring representation and diversity. Investigate web based approaches and resident panels.	<b>Continued support and evaluation of community forums in Armley and Bramley.</b>		AMT and community representatives.	staff time	73.70%	No Place Survey	
	H6		Continued support and development of viable community centres in deprived neighbourhoods. Development of Community Centre Consortium to address the funding issues and deliver a more sustainable management model.	<b>Develop and implement action plans for directly managed community centres. Delivery of Community Centre Consortium plans to address the funding issues of the priority neighbourhood community centres to deliver a more sustainable management model.</b>		AMT, BARCA Leeds and partner agencies.	Fundraising from partner agencies Community Assoc		Sustainable network of community centres in Inner West.	
	H7		To continue the LAMP and NIP activity in New Wortley, Wyther, Fairfield and Broadleas, involving local residents and partner agencies. Develop team neighbourhood action oriented work to improve neighbourhoods and LAMP and NIP plans.	<b>Manage and administer LAMP meetings, coordinate actions, resources and provision, and evaluate achievements. Work to implement interventions with multi agency partners to address local need. Evaluate improvements and perceptions in the neighbourhoods. Review structures and approaches to social and economic regeneration and apply to working practices.</b>		AMT & partners.	All Partner Agencies		Range of improvements in most deprived neighbourhoods through LAMPs.	
Enable a robust and vibrant voluntary, community and faith sector to facilitate community activity and directly deliver services	H8	NI 7 Environment for a thriving third sector.	To commission £10,000 for small grants to voluntary and community groups.	<b>Evaluate impact of community group activities on community capacity and cohesion.</b>		AMT	£10,000 Wellbeing funding		Evaluation of impact of community group activities.	
	H9	NI 6 Participation in regular volunteering. NI 110 Young people's participation in positive activities.		<b>Support 'Leeds Year of Volunteering' by</b>  <b>a) holding a volunteer market place event to increase numbers of volunteers in WNW area</b>  <b>b) hosting a celebration / thank you event to recognise the role of volunteers in the area</b>		AMT / Voluntary Action Leeds	Wellbeing funding	19% of people undertaking 3 or more hours volunteering per week	24% of people undertaking 3 or more hours of volunteering per week	

Local Improvement Priorities	Ref No.	Performance Indicator - how we will measure success	Actions			Partnership lead	Resources	Performance Monitoring and Current		
			2009/10	2010/11	2011/12			Progress Against PI Target		
								Baseline	Target	Current
An increased sense of belonging and pride in local neighbourhoods that help to build cohesive communities.	H10	NI 1 Percentage of people who believe people from different backgrounds get on well together in their local area. Develop local indicator around the prevention of all forms of violent extremism.	To commission £2,500 for skips to support community initiatives.	<b>Evaluate impact of skips allocations to support community initiatives.</b>		AMT	£2.5K WB Fund	73.70%	No Place Survey	
	H11	NI 2: Percentage of people who feel that they belong to their neighbourhood. NI 13: Migrants' English language skills and knowledge. NI 23: Perceptions that people in the area treat one another with respect and consideration.	Deliver the Armley Community Cohesion project.	<b>Implement interventions in the Wyther neighbourhood, complete community cohesion methodology and toolkit to enable roll out in other neighbourhoods to help assess cohesion at a neighbourhood level. Scope out roll out of second audit. Take forward actions from the 'Openspace' event for frontline workers. Evaluate outcomes and apply to delivery of social and economic regeneration approaches in priority neighbourhoods.</b>		AMT and partners.				
	H12		Prevent, identify and respond to community tensions through Neighbourhood Mgmt Tasking and Reporting (Race Hate Crime) within communities through Neighbourhood Wardens and Community Forums.	<b>Work with Armley Mosque and the Sikh Temple on diversity issues and develop community cohesion initiatives.</b>		AMT & Police.				
	H13	NI23: Perceptions that people in the area treat one another with respect and consideration.		<b>The Bramley for All Ages alliance plans to improve intergenerational relations and attach a group of older people to each school in the locality subject to resources.</b>		BEA / Bramley for All Ages Alliance	BEA staff time / other resources tbc			
	H14	NI23: Perceptions that people in the area treat one another with respect and consideration.		<b>Investigate the development of an intergenerational Bramley Parliament.</b>	BEA / AMT	BEA / Bramley for All Ages Alliance	BEA staff time / other resources tbc			

## Glossary of Terms

<b>Term</b>	<b>Description</b>
AMT	Area Management Team
CYPP	Children and Young People
Dev	Development Department
EAT	Environmental Action Teams
WNWH	West North West Homes
LCC	Leeds City Council
P&C	Parks and Countryside
T&DC Funds	Town and District Centre Funds
Vol & Comm Groups	Voluntary and Community Groups
WBF	Well Being Fund
WYP North West Division	West Yorkshire Police